

First I would like to start with few questions.....

1. Name the world's biggest Hotel Chain that owns no hotel?

2. Name the world's biggest Taxi Company that owns no taxi?

How do people call for taxis nowadays?





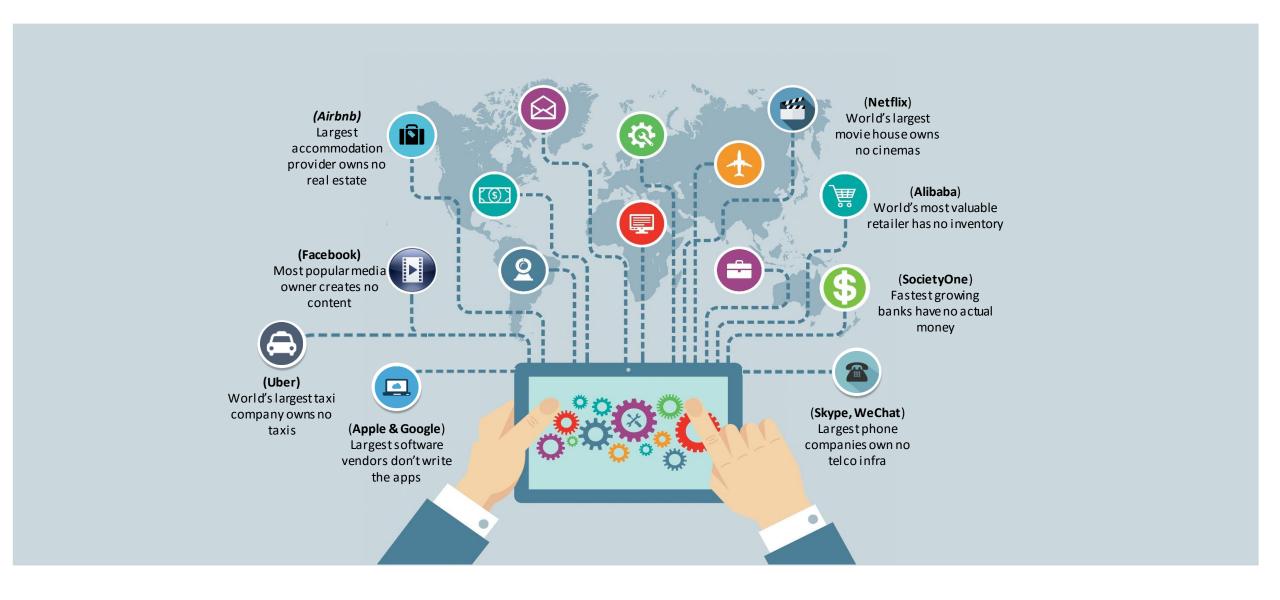
- The world's biggest taxi operator
- 57 countries & 300 cities
- Valued at \$40 bn
- Est. Revenue of 2016: \$8.5 bn



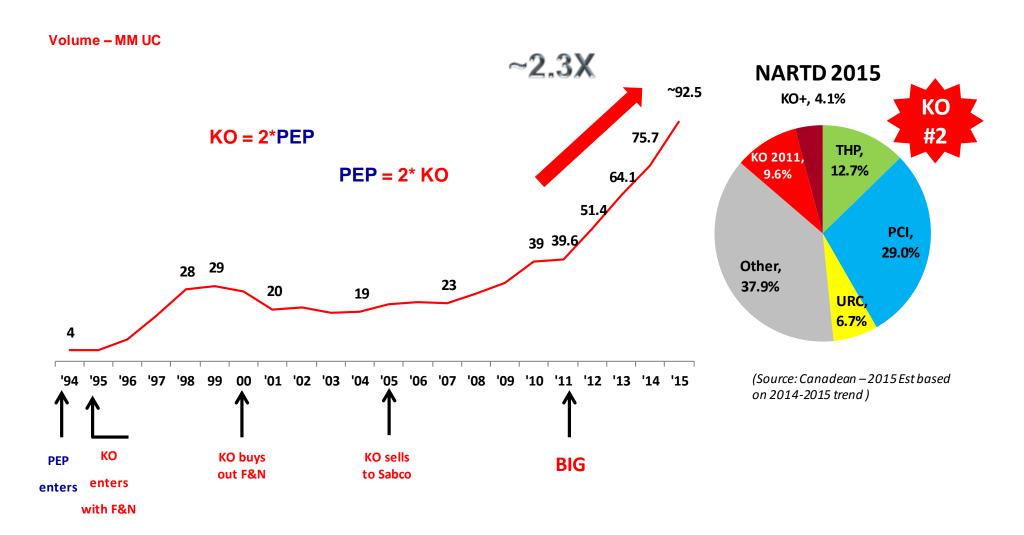
- The world's biggest hotel chain
- Over 1.5 mn listings (2014)
- 190 countries & 34,000 cities
- Valued at \$20bn
- Est. Gross Revenue of 2016: \$26bn

Demand match Supply

The Digital Disruption Has Already Happened..... Have you started???



Coke in VietNam: We have stabilized and put the business on growth trajectory...



When it comes to digital..... where do we focus?

30% towards "Disruptive Solutions" to bring happiness to customers





WING
- Learnings from
Cashless Project



Muacoke – Uber like Solution for outlet order



Red DOT
- Leverage 3rd Party
Platform for Demand
Generation

70% towards "Enabling" teams to be Engaged & Efficient



SFA - Simplifying worklife of Sales with Workflows

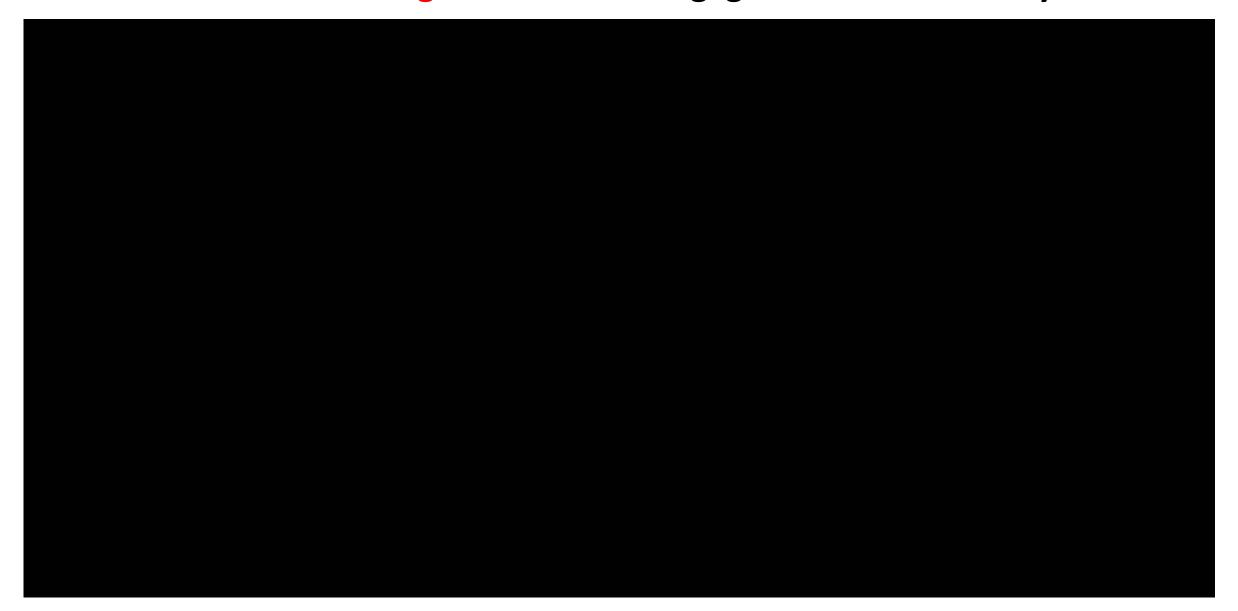


iMentor – Improve Coaching



Yammer - Improving Engagement of Sales Team

70% towards "Enabling" teams to be Engaged & Efficient - why??



Using Technology to improve the Work-Life of Sales Rep

SFA 4.x

For Sales Reps and Merchandisers

- Workflows
- Selling Stories
- Collaboration
- UI Enhancements

2011 2013 2014 2015 2016











iMentor 2.x

For Sales Supervisors and Managers

- Real-time Visibility of Market Execution
- Drive Market Execution Routines
- Simpler Workflows & better collaboration



Build disciplined routines and drive visit plan compliance

Drive Supervisor/ASM visit plans to improve COACHING



PROBLEM

- High Sales staff turnover
- Only Sales Reps have standard visit plans
- Sales Sups/ ASMs need to spend more time in market

SUPERVISOR

95%

Join TSM Training

ROUTE



PLAN

- Build a culture of "Every Day, Challenge Day"
- Fixed Route Plans for Sales Sups /ASM
- Drive compliance through with "geo-visibility"

SALES REP ROUTE

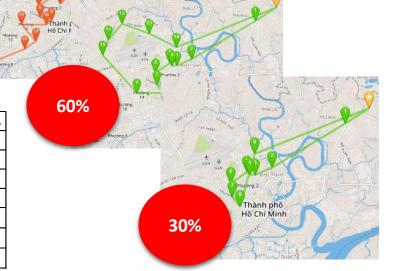
| DAYS | | WEEK 1 | WEEK 2 | WEEK 3 | WEEK 4 |
|------|-----------------|--------|--------|--------|--------|
| MON | FULL DAY | 45 | 45 | 45 | 45 |
| TUE | FULL DAY | 45 | 45 | 45 | 45 |
| WED | FULL DAY | 45 | 45 | 45 | 45 |
| ΩH | FULL DAY | 45 | 45 | 45 | 45 |
| | | | | | |

FULL DAY DAYS WEEK 1 WEEK 2 WEEK 3 WEEK 4 MORNING MON **FULL DAY** SR 1 SR 5 SR3 SR 1 **AFTERNOON** TUE SR 2 **FULL DAY** SR 2 SR6 SR 4 **WED** SR3 **FULL DAY** SR3 SR 1 SR 5 **FULL DAY** SR 4 SR 2 SR 6 SR 4

ASM ROUTE FULL DAY Fix market issues **DAYS** WEEK 1 WEEK 2 WEEK 3 WEEK 4 **MORNING** MON **FULL DAY** TSM 1 TSM 5 TSM3 TSM₁ TSM 2 TUE **FULL DAY** TSM 2 TSM 6 TSM 4 **WED FULL DAY** TSM 3 TSM 3 TSM 1 TSM 5 THU **FULL DAY** TSM 4 TSM 2 TSM 4 TSM 6 **FULL DAY** Handle document/distributor jobs **MORNING** CMesting with TSWential

AFTERNOON

% Route Plan Compliance (based on actual visits)



Simpler and more effective workflows

Eliminate paper and reduce turnaround time (eg: cooler placement)

Problem 🙁

- Get a new cooler: >6 weeks
- Time in approvals: >4 weeks
- 6 printed forms
- 15 signatures



Destination



- < 3 days approval
- Eliminate paper
- Photos and digital signature

Transparent process



Eliminate > 100K Manual Forms
Achieve Cooler Request to Placement time < 1 Week



Step 1
Identify the need

Step 2
Sell the right cooler



Step 3 Order cooler



Step 4

Iller TSM, ASM

approve by I-mentor

Classified - Confidential

Step 5
Cooler admin
assign the
cooler allocation



Step 6 Installation at outlet

Live Demo

Simpler and more effective workflows

Menu Workflow – Enabling the Delivery of customized Menu Cards/ Boards to E&D outlets



POP Menu Request process





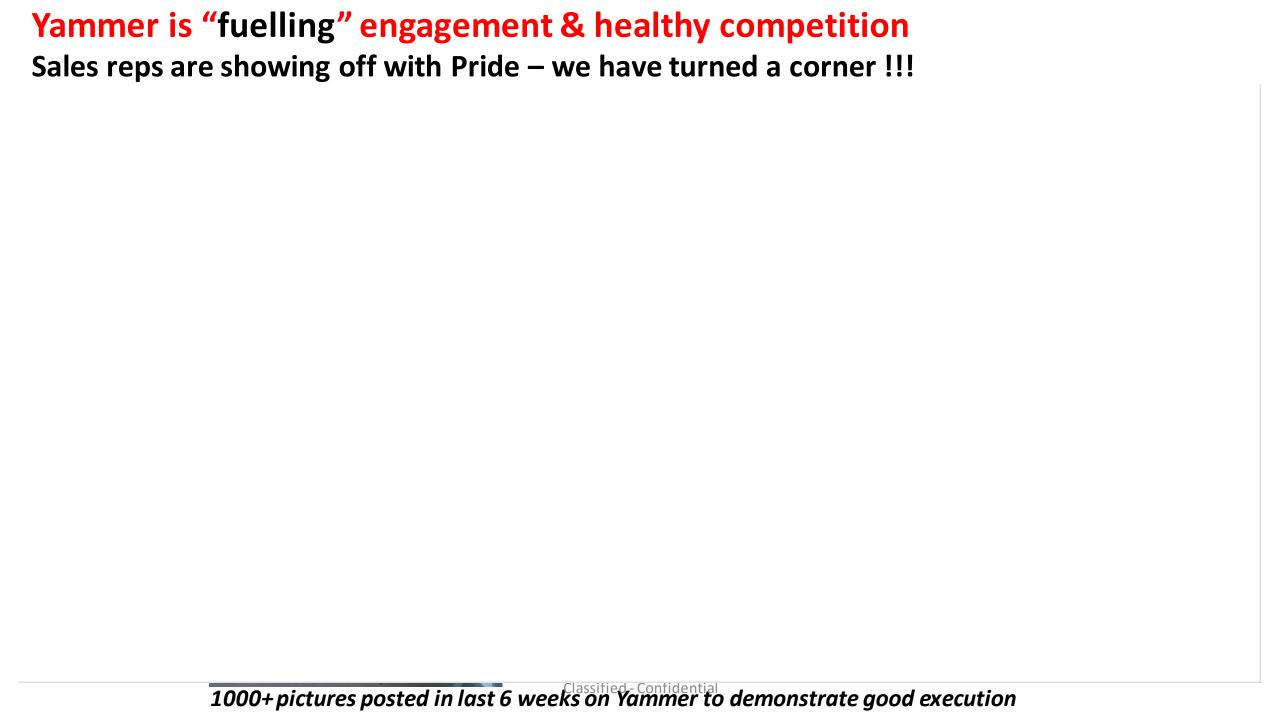


Back Office



Delivery on next visit









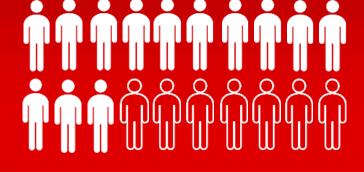
Coca-Cola Vietnam (General Trade)* **Wholesalers Distributors** % Revenue 50% Visible** No visibility % Visibility **1MM Indirect Outlets**



Key Learnings...

Retailer adoption rate is encouraging..







2 OF EVERY 3

customers downloaded and made at least one purchase using MuaCoke

(517/835 customers in the pilot area)

44% of the registered

customers order using MuaCoke on a regular basis

(226/517 customers in the pilot area)

1 OF EVERY 2

customers have a smart phone

(835/1700 customers in the pilot area)



Key Learnings

20% of total orders were self-orders in the pilot area



Key Learnings



Retailers ordered more in MuaCoke Pilot Area vs. Non MuaCoke

+1.5%
Higher Sales
Growth

Muacoke Area Growth 7.9% Non MuaCoke Area Growth 6.4%

+7.9%
Incremental
Cases Ordered

Before MuaCoke 2,935 PC After MuaCoke 3,146 PC +1.2%

Strike Rate Growth

Before MuaCoke 43.8% After MuaCoke 45%

+2.8%
Incremental
Orders/Week

Before MuaCoke 767 After MuaCoke 789



If we expand MuaCoke to Supplement SFA



An Opportunity to double outlet coverage at 1/3rd of current cost*

VIETNAM – TODAY (Presell with SFA)



Expand with Presell with SFA



3.9MM Orders Generated in 2015

\$3.9MM Annual cost for generating Orders

With current model we need similar investment as we have done today

If we expand MuaCoke to Supplement SFA



An Opportunity to double outlet coverage at 1/3rd of current cost*

VIETNAM – TODAY (Presell with SFA)



3.9MM Orders Generated in 2015

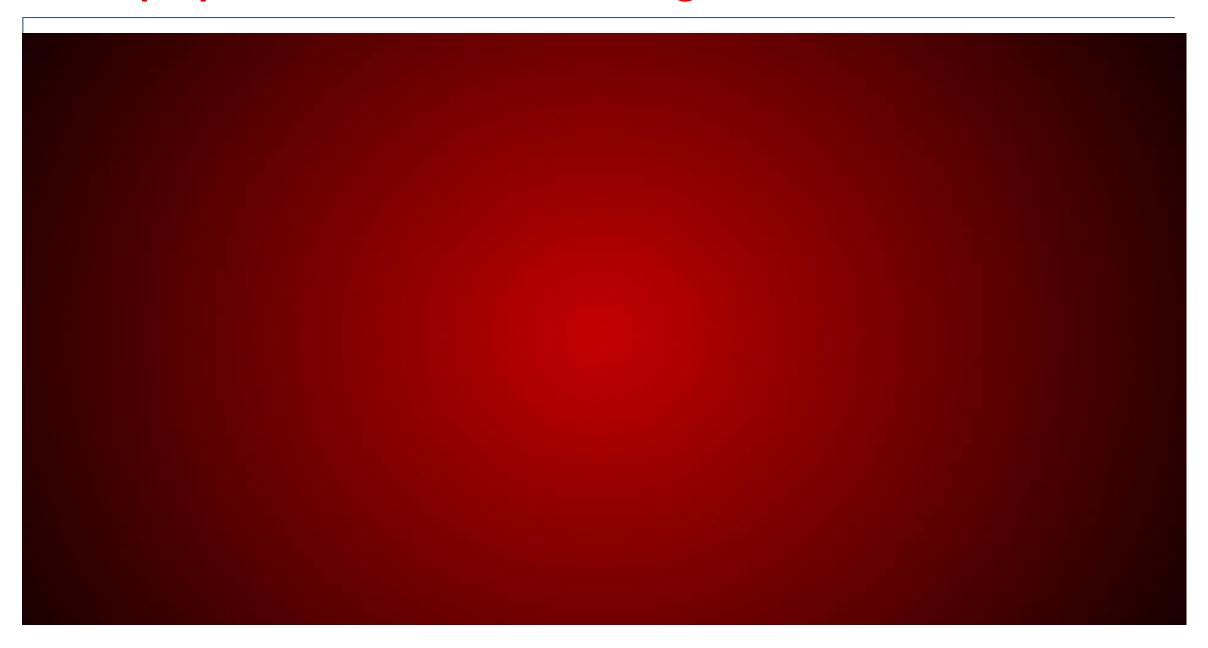
\$3.9MM Annual cost for generating Orders

Expand with Presell + muaCoke



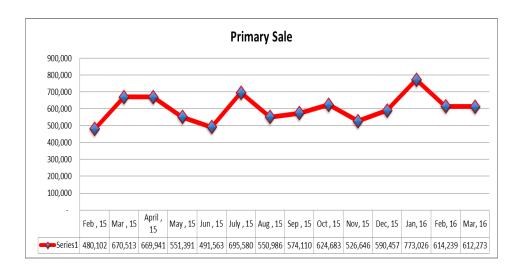
- ✓ 20% orders using MuaCoke; There is potential to save <u>huge \$\$ each year</u>
- ✓ What if 50% of orders are Self-Orders?
- ✓ What is the <u>size of prize</u> if this applies to all of you?

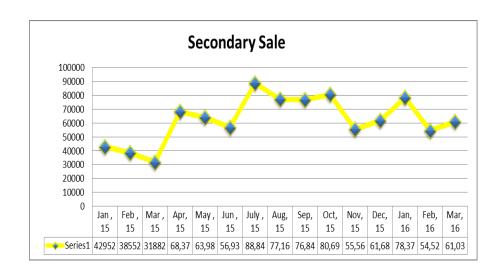
How to prepare our business to leverage cashless in Cambodia??



Cashless adaption continues to grow significant part of our business is now cashless ...







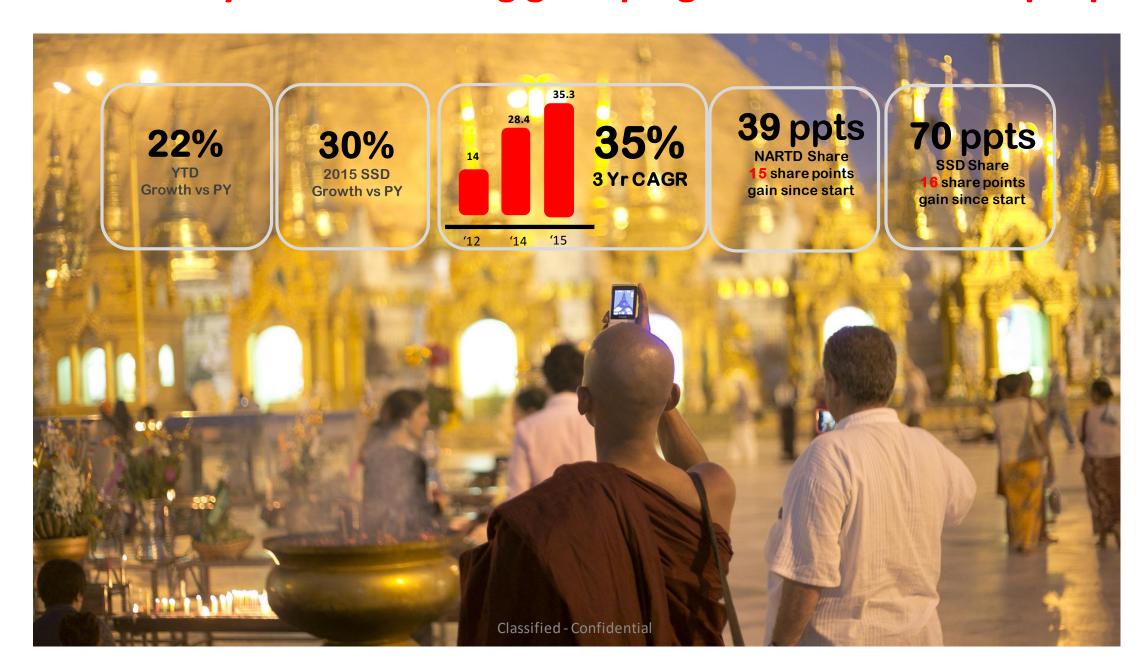
❖Primary Participated : 68

☐ The Avg Transaction/week stable from Feb-Mar due to total volume was decline.

❖ Secondary participate : 117

☐ The Avg Transaction/week +12% from Feb-Mar due to some outlets build up their stock before Khmer New Year

Coca-Cola in Myanmar is making good progress.... and so as its people...



Addressing Consumer Recruitment Challenge.....

Leveraging Social/Mobility wave in Myanmar

Today

- Significant spend on Consumer Marketing
- Resource Intensive
- Complex Retailer Settlement...



Destination

- Leverage Local Social Platform
 I,.e Viber/Facebook/WeChat
- Eliminate UTC/Label Printing
- Easy Retailer Settlement

How it works?

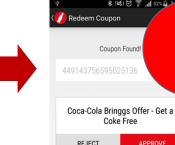
- 1. Identify Target Consumers
- 2. Push Offers local Social channel
- 3. Consumers go to nearest MuaCoke (VN) or Wing (KH) or RED Dot (MM) retailer!
- 4. Retailer Authenticates disburse Coupon
- 5. Retailer get reimbursement from company











Recruiting consumers for new products

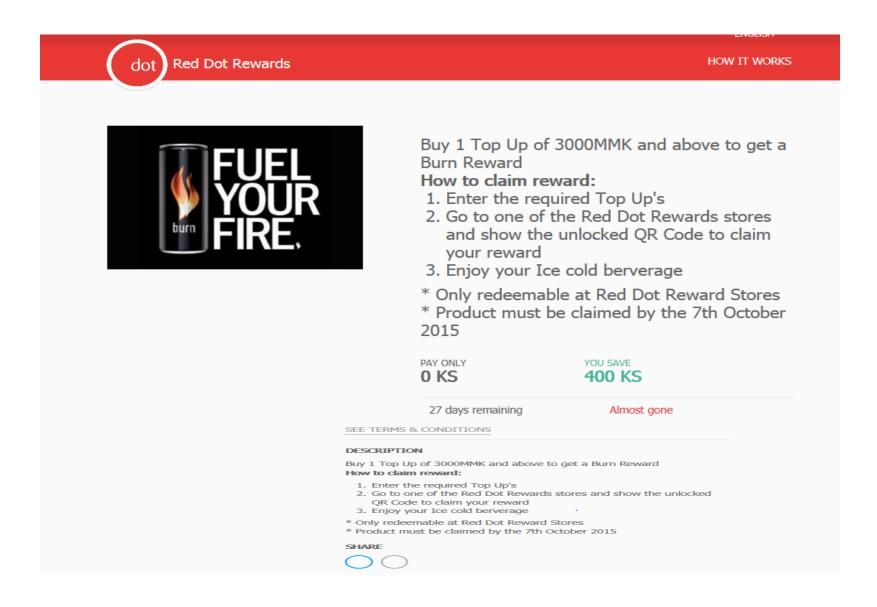
leveraging social and red dot rewards.....





Recruiting consumers for new products

leveraging social and red dot rewards.....



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